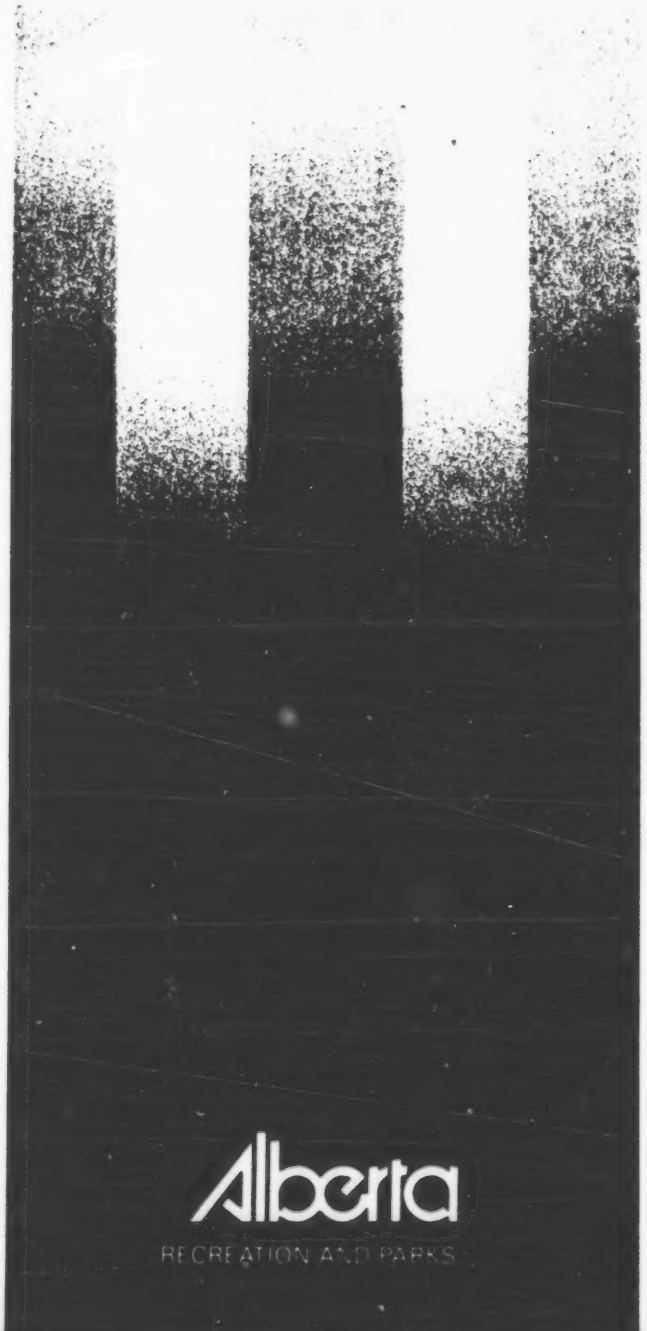
ELEVENTH

ANNUAL REPORT

April 1, 1985 - March 31, 1986



Alberta

RECREATION AND PARKS

ANNUAL REPORT

April 1, 1985 - March 31, 1986

ISSN 0380 173X

Alberta

RECREATION AND PARKS

Contents

MINISTER'S AND DEPUTY MINISTER'S LETTERS OF TRANSMITTAL ____ 3
ORGANIZATION CHART ____ 11
PLANNING SECRETARIAT III ____ 13
OLYMPIC SECRETARIAT IV ____ 17
KANANASKIS COUNTRY V ____ 21

RECREATION DEVELOPMENT DIVISION VI ____ 25
Administrative Support Branch ____ 27
Financial Assistance Branch ____ 28
Planning Support Branch ____ 28
Provincial Recreation and Sport Services Branch ____ 28
Community Recreation Branch ____ 29

DESIGN AND IMPLEMENTATION DIVISION VII ____ 31
Divisional Support Branch ____ 33
Program Development Branch ____ 33
Project Management Branch ____ 34
Professional and Technical Services Branch ____ 34

OPERATIONS AND MAINTENANCE DIVISION VIII ____ 37
Administrative Support Branch ____ 39
Field Support Branch ____ 40
Visitor Services Branch ____ 40
Northern Region ____ 40
West Central Region ____ 41
East Central Region ____ 41
Southern Region ____ 41

FINANCE AND ADMINISTRATION DIVISION IX ____ 43
Financial Services Branch ____ 45
Personnel Services Branch ____ 46
Automated Information Processing Services Branch ____ 46
Office and General Administrative Services Branch ____ 46

APPENDICES ____ 47
Legislation and Regulations ____ 49
Recreation Grants ____ 50
Department Revenue Summary ____ 51
Provincial Parks and Provincial Recreation Areas
Campsite Statistics: 1981-1985 ____ 52
Capital Development Expenditures ____ 53
General Revenue Fund Expenditures ____ 56
General Revenue Fund ____ 57
Provincial Parks Map ____ 59
Provincial Recreation Areas Map ____ 61
Municipal Recreation Areas Map ____ 63

Letters of Transmittal

Alberta
RECREATION AND PARKS

Office of the Minister

Room 107 Legislature Building, Edmonton, Alberta, Canada T5K 2B6 403/427-3672

March 31, 1987

The Honourable Dr. David Carter
Speaker of the Legislative Assembly of Alberta

Sir:

The undersigned has the honour to submit herewith the Annual Report of Alberta Recreation and Parks for the year ended March 31, 1986.

Respectfully submitted,

Norm A. Weiss
Minister of Alberta
Recreation and Parks

Alberta
RECREATION AND PARKS

Office of the Deputy Minister

16th Floor, Standard Life Centre, 10405 Jasper Avenue, Edmonton, Alberta, Canada T5J 3N4 403/427-3948

March 31, 1987

Honourable Norm A. Weiss
Minister
Alberta Recreation and Parks
#107 Legislature Building
Edmonton, Alberta
T2K 2B6

Sir:

It is my pleasure to present the Eleventh Annual Report of Alberta Recreation and Parks. This report covers the department's operational year which ended March 31, 1986.

In response to the current climate of restraint, the department has continued to act responsibly toward greater effectiveness in the delivery of programs and services while continuing to reduce administrative, management and operational costs. Internal reorganizations within several areas of the department have been completed and will continue as the department seeks to remain flexible and responsive to both changing budgetary and social needs. Initiatives to privatize certain aspects of provincial park and recreation area operations and maintenance also continued.

As part of our continuing desire to remain responsive to public needs, a public review of the department's draft recreation and policy statement was undertaken. During 1985-86, the department hosted 20 open houses in 17 locations throughout Alberta and three regional forums. Public response was excellent. Future work will focus on fine tuning the policy in preparation for final public review.

Upgrading and redevelopment in provincial parks and recreation areas continued as part of the department's ongoing work to maintain or improve existing public facilities. During 1985-86, reconstruction projects were undertaken at 23 sites with major construction and redevelopment at five sites, including Cypress Hills, Hilliard's Bay, and Whitney Lakes Provincial Parks.

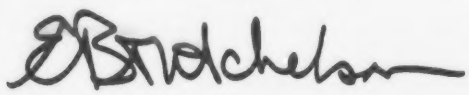
1985 was International Youth Year. The department successfully coordinated the Alberta government's International Youth Year Program. This program included the development of resource materials on youth, youth leadership seminars, the provision of grants for youth oriented projects, and the hosting of a province wide conference for young people to discuss youth related issues. So successful was this conference that a second conference was planned for May, 1986.

1985-86 saw the implementation of the five year Community Recreation/Cultural Grant Program. This program is intended to aid volunteer community groups and municipalities in the provision of recreation and cultural services. It replaces the former Major Cultural/ Recreation Facility Development, Project Co-operation, and Operation Assistance Grant programs, and should provide greater flexibility in the use of grant monies as well as a simpler application process.

Work in preparation for the 1988 Olympic Winter Games proceeded on schedule with substantial construction underway at Nakiska, the Canmore Nordic Centre and McMahon Stadium. Detailed design on the student housing for the Athletes' Village at the University of Calgary was completed.

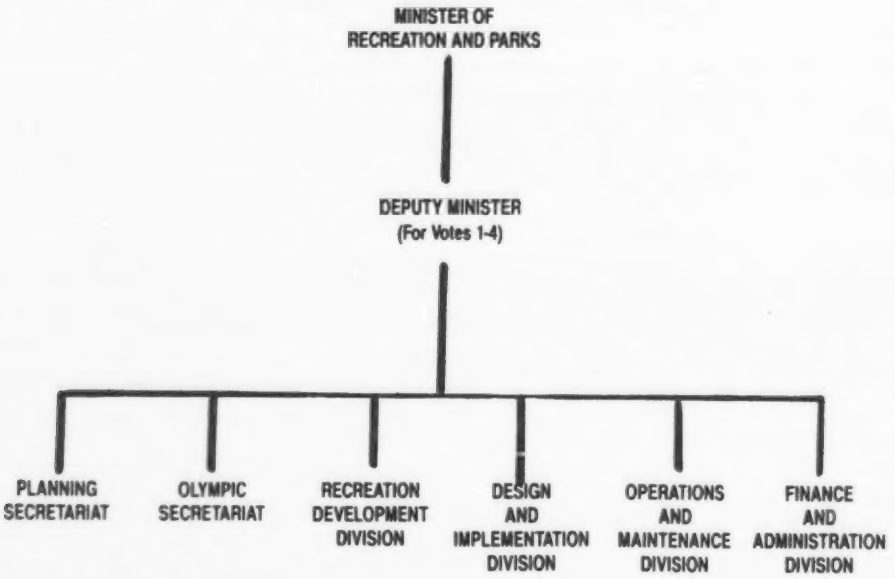
Finally, the department strengthened its international sport exchange program by signing a formal agreement with Kangwon, Korea in October, 1985. In addition to Kangwon, the department now has formal sport exchange agreements with Heilongjiang, China and Hokkaido, Japan.

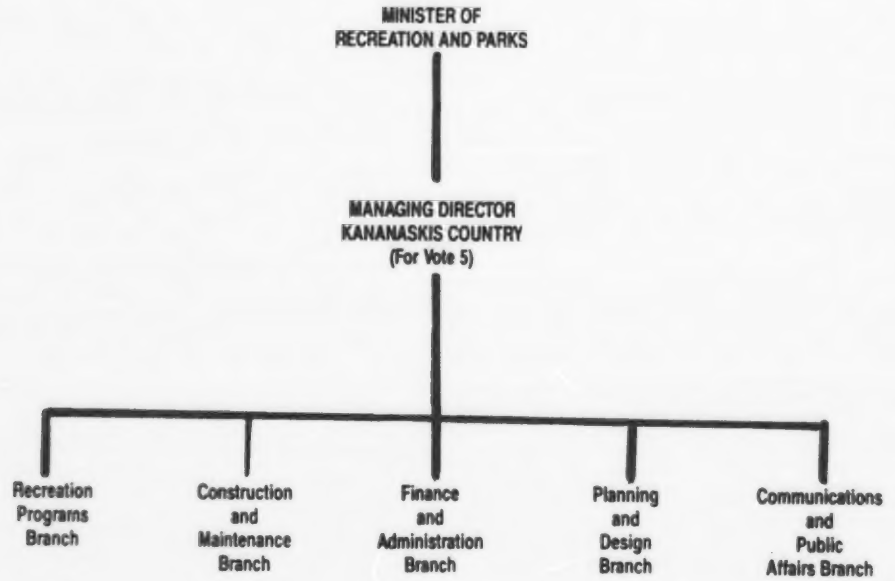
Respectfully submitted,



E.B. Mitchelson
Deputy Minister

Organization Chart





Planning Secretariat

Planning Secretariat

1. INTRODUCTION

The Planning Secretariat, consisting of a director and seven staff members, reports directly to the deputy minister. The secretariat's main function is to assist decision-making at the executive management level. More specifically, the secretariat works at the corporate level in such matters as: strategic planning and management, policy analysis and development, coordination of market and planning information, and legislation and integrated program and systems planning. It also provides public communication services and counsel through staff assigned to the department from Alberta Public Affairs Bureau.

2. OVERVIEW

2.1 Strategic Planning

Being responsible for coordinating the departmental corporate planning process, the Planning Secretariat:

- continued to assist senior executives in reviewing and refining department purpose, goals and objectives;
- continued to provide staff support to the interdepartmental Deputy Ministers' Outdoor Recreation Review Group;
- completed general socio-economic trend analysis from which further investigations of market changes and conditions could be initiated; and
- initiated work on detailed strategic program and management directions for the department toward the 1990s.

2.2 Policy/Legislation Development

In 1985-86, the Planning Secretariat, in continuing to project manage the development of a ministerial recreation and parks policy statement, accomplished the following:

- reviewed and analyzed information generated through the public input stages of the policy development process;
- prepared an initial draft policy statement of which over 2,300 copies were distributed to ministry client groups and the general public for review and reaction; and
- developed a public review process and as a consequence:
  1. Hosted 20 open houses in 17 locations throughout Alberta which provided an opportunity for further information and clarification regarding the intended directions within the policy statement.
  2. Held three regional forums designed to enable concerned groups and individuals to present, directly to senior management members of the department, their views regarding ministerial policy directions.

This policy statement, once completed, will provide long-term direction for the programs and services of the ministry.

2.3 Department Management Planning

The Planning Secretariat assisted senior management in several areas of management planning. These included:

- provision of support services to regular executive committee meetings,
- coordination of various management studies within the department; and
- initiation and project management of studies related to departmental planning systems, departmental public communications sytems, and the concept of privatization.

2.4 Public Communications Services and Counsel

2.4.1 INTRODUCTION

Public Communications provides advice and professional expertise in the development of communication materials designed to inform the public about the department's policies, programs and services. Information is provided through news releases and feature articles, print materials, audio-visuals, advertising, displays and special events.

The branch is staffed by communications specialists assigned to Alberta Recreation and Parks by the Public Affairs Bureau. The communications staff are the bureau's representatives in the department and are responsible for public relations consultation and ensuring that all formal communications materials (i.e., graphic design, print, advertising and audio-visuals) meet Alberta government standards.

2.4.2 OVERVIEW

The branch's key 1985-86 activities included: communications planning, services and support for the 1985 Jeux Canada Summer Games and the 1985 Arctic Winter Games, and communications planning and services for the 1987 Jeux Canada Winter Games; communications services and assistance for Alberta parks' public information sessions; communications planning, services and support to the Youth Year Secretariat including a major conference held in November and other youth year activities; communications services for the Energize workshop; development and production of a touring multi-media display; media-relations, communications coordination and production of an audio-visual presentation for the provincial/territorial/federal conference of ministers responsible for sport, fitness and recreation held in Calgary.

In carrying out communications strategies, Public Communications wrote 53 news releases and 12 feature articles, placed 146 advertising orders, processed over 600 print and artwork orders, organized several special events and provided communications consultation services to all divisions and branches.

Olympic Secretariat

Olympic Secretariat

1.0 INTRODUCTION

The Olympic Secretariat was established in March, 1983 to coordinate the Alberta government's involvement in the XV Olympic Winter Games to be held in Calgary in 1988.

2.0 OVERVIEW

2.1 Capital Development

1985-86 represented the third year of operation of the Olympic Secretariat and activities focused primarily on implementing capital projects which form the major component of the Alberta government's Olympic commitment.

The Olympic Secretariat continued to work closely with the XV Olympic Winter Games Organizing Committee (OCO '88) to ensure that facilities developed by the government would meet Olympic standards and specifications. Work was initiated on the development of a legal agreement for the use of the Nakiska ski area by OCO '88 for test competitions in 1986-87 and the Olympic alpine events in 1988.

Discussions were initiated with the Calgary Olympic Development Association (CODA) regarding the use of the Nakiska ski area and the Canmore Nordic Centre for long-term training and competition and a legal agreement on training and competition opportunities at Nakiska was drafted. The government also worked with CODA on a proposed training centre concept for the Canmore Nordic Centre, site of the Olympic Nordic skiing events. The training centre is intended to be constructed and operated by CODA following the Olympics if the association can raise sufficient funds.

The Olympic Secretariat continued to monitor and assist with the planning, design and construction of the McMahon Stadium expansion project, site for the Olympic opening and closing ceremonies. As part of this project, the Olympic Volunteer Centre was completed and opened in June, 1985.

A legal agreement covering the Alberta government's commitments to the Olympic Athletes' Village at the University of Calgary was executed and a grant in the amount of $1,850,000 was provided to the university for detailed design and start-up construction costs. The total financial commitment by the government to this project is $16,012,050.

Public relations and communications activities involved the development of information brochures on Nakiska and the Canmore Nordic Centre as well as a number of information articles on these and other Alberta government Olympic projects. In addition, a third Town of Canmore public meeting was held to discuss construction progress and a second tour of Olympic venues was conducted for Alberta media. A temporary information centre was established at Nakiska to assist with numerous tour and on-site information requests and a tour guide was hired to coordinate tours of both Nakiska and the Canmore Nordic Centre.

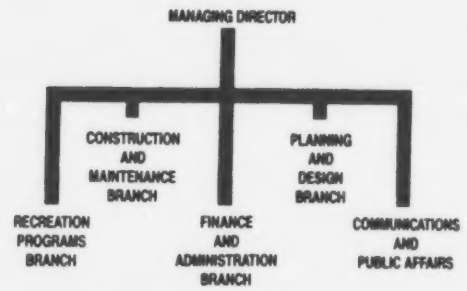
2.2 Operations

The Olympic Secretariat participated in a formal working session for the National Olympic Committee (NOC) in Calgary in February, 1986, which included hosting a reception and dinner for 150 members of the "International Olympic Family" and guests of the province.

The Olympic Secretariat continued to provide operational advice and assistance to OCO '88 on an as-required basis on matters such as tourism, culture, transportation and security.

Kananaskis Country

Kananaskis Country



1.0 INTRODUCTION

Kananaskis Country is a year-round, multi-use recreation area encompassing 4000 square kilometres (1620 sq. miles) and including three provincial parks and 42 recreation areas. The main entrance is 90 kilometres (56 miles) west/southwest of Calgary via the Trans Canada Highway and Highway 40.

Responsibility for the capital development and operation of Kananaskis Country and Improvement District No. 5 is coordinated under the direction of the managing director. The principal responsibility areas, each under a branch director, include: recreation programs, construction and maintenance, finance and administration, planning and design and communications and public affairs.

The Recreation and Programs Branch is responsible for the coordination of all outdoor recreation programs presented through Kananaskis Country, including administration, operations, maintenance, resource management, public safety and visitor services.

The Construction and Maintenance Branch is responsible for the planning, organizing and control of construction activities related to the management of capital development projects, as well as the major maintenance and redevelopment of a wide variety of facilities, inspection of non-government projects in Kananaskis Country and Improvement District No. 5.

The Finance and Administration Branch is responsible for budgets, expenditures, revenue collections, personnel coordination and financial systems, as well as contract administration, audit of leased operations within Kananaskis Country and Improvement District No. 5, and the review and updating of policies and procedures.

The Planning and Design Branch is responsible for the development and coordination of policies, standards, plans and designs, and the project management of the planning, design and construction stages within Kananaskis Country and Improvement District No. 5 as they pertain to recreation and conservation needs and land use.

The communications and public affairs staff, assigned to Kananaskis Country by the Public Affairs Bureau, are responsible for the development of public relations, advertising, marketing and the dissemination of information related to Kananaskis Country and Improvement District No. 5.

2.0 OVERVIEW

In the summer of 1985 a total of 2,032,000 people visited the facilities in Kananaskis Country, 344,466 of whom were campers staying overnight. This is a 14 per cent increase over the same period in 1984. More than 92,000 visitors participated in interpretive events, including programs at 10 campgrounds, between Victoria Day and Labour Day, an increase of 25 per cent over summer, 1984.

During the 1985 golfing season, 56,868 rounds of golf were played at the Kananaskis Country Golf Course.

Maintenance and service were required for 2,393 campsites, 1,122 day use sites and 657 kilometres of trails.

Mountain destination holidays were provided for handicapped and senior citizens and their families at William Watson Lodge in Peter Lougheed Provincial Park. The lodge was full to capacity, with waiting lists throughout the summer months. Overnight guests at the lodge came from a variety of locations throughout Alberta. Building and site planning and design work commenced for four new buildings to double lodge accommodation capacity for 40 to 80 overnight guests.

Construction commenced on the Ribbon Creek Emergency Services Building. It will house a fire truck, ambulance and emergency vehicle plus emergency staff.

Operation and maintenance responsibilities were assumed by Kananaskis Country for six new and/or expanded picnic areas.

Kananaskis Country responded to 187 emergencies including water rescues, searches and climbing accidents.

Special events included cross-country ski races, motorcycle races, competition trail rides, Alberta Orienteering Championships, Big Brothers Fishing Derby and Kananaskis Country tours for provincial, national and international government officials, media and special interest groups.

Recreation Development

Recreation Development Division

1.0 INTRODUCTION

The Recreation Development Division is responsible for promoting the development of recreation opportunities and facilities in Alberta. This is achieved by providing financial assistance, information and consulting services to municipal recreation authorities, sport and recreation associations and other voluntary organizations in the province.

The division provides grants to municipal recreation authorities for general capital development, facility operations and programming. Grants are also provided to provincial associations to facilitate program and organization development.

The division provides consulting services to municipalities and to provincial recreation and sport associations to encourage the development of a broad range of recreation opportunities. Information is provided on leadership development, leisure lifestyle development, facility operation, program planning and association development.

2.0 OVERVIEW

The division's primary focus during 1985-86 was to develop a more streamlined, efficient and effective organization which would be more responsive to its client groups. The Recreation Programs Branch was restructured and renamed the Provincial Recreation and Sport Services Branch and its sections organized to improve the functional alignment with its client groups and services.

During the year the division successfully implemented the Community Recreation/Cultural Grant Program which provides $20 per capita to aid volunteer community groups and clubs and municipalities in the provision of recreation and cultural services. This five year program takes the place of the Major Cultural/Recreation Facility Development, Project Co-operation and Operation Assistance Grant Programs.

The division strengthened its international sport exchange programs with Hokkaido, Japan; Heilongjiang, China; and, Kangwon, Korea. A formal agreement between Kangwon and Alberta was signed on October 10, 1985.

The division coordinated an extremely successful interdepartmental International Youth Year program which provided grants for youth-oriented programs and hosted a province-wide conference for young people to discuss youth-related issues.

It also assisted in the data collection, public input and writing of the draft reports of the ministry's recreation and parks policy statement project. Planning and support continued with the urban parks program.

3.0 ADMINISTRATIVE SUPPORT BRANCH

3.1 Introduction

The Administrative Support Branch is responsible for providing divisional management support services such as the reporting of expenditure transactions and manpower utilization, records management, budget development coordination, development of administrative policies and procedures and other general ancillary services. The branch advises the assistant deputy minister and branch directors on administrative matters and interfaces with managers in the Finance and Administration Division.

3.2 Overview

In 1985-86 the Administrative Support Branch monitored division budget commitments and expenditures. The branch continued to develop and implement a division-wide operational block-numeric records management system. Work continued on the development and implementation of new administrative operational procedures and of micro-computer information reporting.

4.0 FINANCIAL ASSISTANCE BRANCH

4.1 Introduction

The Financial Assistance Branch coordinates the division's financial assistance programs.

4.2 Overview

The branch provided administrative support to assess, process and account for 3,426 grant applications and cheques totalling more than $78.54 million from both the General Revenue Income Fund and the Alberta Heritage Savings Trust Fund. These payments were made to Alberta municipalities, provincial sport and recreation associations and other groups.

5.0 PLANNING SUPPORT BRANCH

5.1 Introduction

The Planning Support Branch is responsible for operational planning in the division and the design and implementation of ongoing divisional planning, data collection and applied systems programs.

The branch advises the assistant deputy minister on matters concerning planning and systems as they relate to the division and assists other branches in policy and program planning and evaluation.

5.2 Overview

The "A Look at Leisure" information series was continued. Copies of each bulletin were distributed to nearly 2,000 recreation personnel as well as post-secondary educational institutions in Alberta and individuals in other provinces and countries.

The branch completed a major report on the 1984 Annual General Survey, a public opinion survey on recreation entitled "Analysis of Results", which provides an overview of the general frequencies in the survey.

During 1985-86 the branch provided major input into the data collection phases of the recreation and parks policy statement project.

The branch provided assistance in writing a major report entitled "Health and Leisure Lifestyles", which was presented at the 1985 Provincial-Territorial Conference of Ministers Responsible for Sport and Recreation held in Calgary. The paper described the relationships between recreation, health and lifestyle and outlined a strategic framework for promoting health and wellness through recreation.

The branch completed the draft Division Sport Operational Plan outlining the division's goals, objectives and program priorities related to sport development in general.

6.0 PROVINCIAL RECREATION AND SPORT SERVICES BRANCH

6.1 Introduction

The Provincial Recreation and Sport Services Branch supports the provision of a full spectrum of recreation and sport services at the provincial level by acting as a facilitator to the provincial recreation and sport system.

6.2 Overview

This branch maintains active liaison with the two crown corporations of the ministry: the Alberta Sport Council and the Recreation, Parks and Wildlife Foundation.

Operating grants were given to numerous provincial sport and recreation associations for sport and recreation development at the provincial and local club level. Grants were also provided to promote international sport exchanges, recreation for the disabled, volunteer leadership development, leisure lifestyle development, fitness and association organization development.

The Percy Page Centre, an administration centre for sport and recreation associations, was expanded to provide an enriched level of service to its clients.

The Blue Lake Centre provided a variety of courses for more than 1,570 recreation leaders. More than $2.17 million was provided to sport and recreation associations to develop leadership, program and administrative expertise. The branch provided financial assistance to various organizations to host a total of 35 national and international events in Alberta.

Financial support was provided to six Regional Fitness Centres and the Provincial Fitness Centre.

Forty-five leadership development courses were provided for nearly 1,400 persons, in the areas of leisure lifestyle and fitness development.

Funds were made available through the following grant programs:

- Provincial Recreation and Sport Association Development

- Recreation for the Disabled
- Regional Games and Sports Festivals
- Hosting
- Fitness
- Team Training and Selection
- International Sport Exchanges
- Alberta Sport Council — Operating
- Recreation, Parks and Wildlife Foundation — Operating
- Outdoors Alberta
- Special Projects
- Discover Alberta

7.0 COMMUNITY RECREATION BRANCH

7.1 Introduction

The Community Recreation Branch encourages and supports the provision of a full spectrum of recreation and sport services at the community level by acting as a facilitator and enabler to the municipal recreation and parks system. The branch also works closely with municipal authorities in the development of new policies that will provide for community-based recreation and parks systems.

7.2 Overview

The branch helped recreation practitioners, recreation board members and municipal councillors develop municipal recreation and parks delivery systems by conducting and sponsoring numerous workshops. The branch provided in-depth consultation services and developed or updated resource information on recreation and parks administration and facility management. Topics included: board/council development; executive, staff and organization development; volunteer development; leadership development and program planning; recreation and parks administration; community recreation planning bylaw review; regional recreation and cost sharing; and, needs assessment studies.

The branch assisted communities to develop, manage and operate indoor recreation and sport facilities by providing workshops and resource materials on specialized topics of facility construction, design, operation and maintenance.

During 1985-86 a high demand for consultation services was encountered in the areas of building operation, energy management, increased cost efficiency, and the operation of mechanical systems in pools, arenas, curling rinks and community halls. Intermediate and advanced training programs for arena and swimming pool operators were provided.

Capital grants were given to numerous communities for recreation facility development, acquisition of land for parks, and park planning, design and construction. Operating grants were provided to assist communities with the operation and maintenance of recreation facilities and parks.

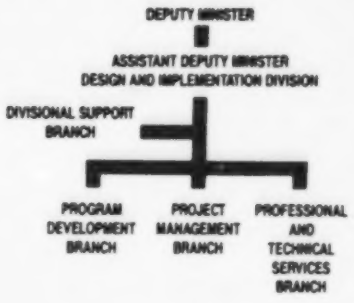
The branch also assisted communities to develop, manage and operate outdoor recreation and sport facilities and open space. Funds were made available through the following programs:

- Community Recreation/Cultural Grant
- Urban Parks Program
- Municipal Recreation Areas
- Municipal Park Operating
- Trail Development
- Project Co-operation
- Capital City Recreation Park
- Community Recreation Leadership Development

The branch also helped clients prepare grant applications and conducted workshops and seminars to acquaint municipalities and community organizations with the regulations, guidelines and procedures of the newly-developed Community Recreation/Cultural Grant Program.

Design and Implementation

Design and Implementation Division



1.0 INTRODUCTION

The Design and Implementation Division is responsible for the coordination of the planning and the development of a land-based outdoor recreation and conservation system for the department. This includes provincial parks and recreation areas, wilderness areas and ecological reserves.

This is accomplished by studying public needs for outdoor recreation opportunities; examining and acquiring lands of high recreational or conservation capability; and planning, designing and developing facilities.

Efforts directed to the upgrading and redevelopment of existing parks and recreation areas continued to be the major focus of the division in 1985-86.

2.0 OVERVIEW

In 1984-85, the division was reorganized to facilitate a project management approach to the design and construction of park and recreation area facilities and services. In 1985-86, as a follow-up to this initiative, the division commenced a review and revision of its policies and procedures relating to tendering and contracting services from the private sector, with the aim of maximizing efficiency, cost effectiveness and control of budget expenditures. New systems to record and monitor capital expenditures were also installed.

A second major thrust was in the area of divisional management style and principles. During 1985-86, a program was launched to encourage staff and management to adopt a commitment to improving productivity and quality, and to work together as a team, using the principles of leadership, accountability and responsibility, to accomplish divisional priorities and goals.

3.0 DIVISIONAL SUPPORT BRANCH

3.1 Introduction

The Divisional Support Branch provides financial and administrative support to the operations and programs of the Design and Implementation Division. It also provides consultation and assistance in tendering and contract activities, as well as information systems for management decision-making and control. The branch is responsible for coordinating the division's records management program and fixed assets inventory, operation of a management information system and development of administrative policies and procedures for the department.

3.2 Overview

The branch provided expertise and advice with respect to financial and contract administration, coordination of the annual capital budget and monitoring of expenditures and manpower. Several project management and automated systems seminars were presented.

The branch continued to provide word processing services and supervision of the division's microcomputer services.

4.0 PROGRAM DEVELOPMENT BRANCH

4.1 Introduction

The Program Development Branch assesses public needs and desires for outdoor recreation opportunities, leads the capital planning program,

develops policy and procedures material for the division, represents the department on interdepartmental public land-use planning matters and manages the Ecological Reserves program.

The branch manages the issuance of dispositions for recreational and non-recreational land uses on lands administered by the department. It also administers disposition agreements and the collection of fees and maintains a registry of dispositions. The branch coordinates the acquisition of private and crown land required by the department and the designation of such lands under the proper acts. A comprehensive registry of lands administered by the department is also maintained. The branch develops regulations, policies and procedures regarding land management and formulates land-based programs based on the departmental policy statement.

4.2 Overview

Program plans were prepared to direct the capital development program, with continued emphasis on the upgrading and redevelopment of existing sites. The branch continued its program of research into park user needs and recreational activities.

The branch represented the department on several interdepartmental planning and land management programs throughout the province.

Major initiatives were implemented related to the Ecological Reserves Program and supporting the Wilderness Areas and Ecological Reserves Advisory Committee. A review and evaluation process was established and interdepartmental agreements were reached on the coordination of planning and management for Ecological Reserves. The Advisory Committee completed its review and recommendations for seven proposed Ecological Reserves.

Land-use guidelines and conditions were implemented for the administration of referrals and dispositions on departmental lands. Work began on streamlining the department's land registry to improve ownership records and disposition business files.

5.0 PROJECT MANAGEMENT BRANCH

5.1 Introduction

The branch is responsible for coordinating the department's capital development program, which encompasses two major areas of concentration: park reconstruction, and park construction and redevelopment. Specific tasks include the development and management of site concept planning, detail design and construction contracts, as well as capital renovation, reconstruction, upgrading and construction projects performed primarily by contracted firms, with assistance and supervision from government staff.

Park construction and redevelopment involve redevelopments of major scale for an existing provincial park or provincial recreation area, expansion of existing programs and facilities and the creation of new management units within the department's parks system. Typical projects include new or expanded campground and day use areas, utility systems, roads and trails. Projects initiated in this category may have some implied additional operating costs on completion.

5.2 Overview

Projects for fiscal 1985/86 within the parks reconstruction budget included all capital items related to reconstruction of existing parks and recreation areas to a minimum standard. Typical projects included upgrading of roads, and renovation or replacement of water systems, campgrounds, day use areas and trails. Reconstruction projects were undertaken in 23 provincial parks and provincial recreation areas in 1985-86, with the major emphasis on completion of work at Garner Lake, Saskatoon Island, Williamson and Long Lake Provincial Parks.

Construction or redevelopment occurred at five provincial parks and provincial recreation areas, including major works at Cypress Hills, Hilliard's Bay and Whitney Lakes Provincial Parks.

The branch was also active in an interdepartmental program to plan and construct extensive new recreation facilities in conjunction with the Blackfoot Grazing Reserve, east of Edmonton.

6.0 PROFESSIONAL AND TECHNICAL SERVICES BRANCH

6.1 Introduction

The Professional and Technical Services Branch provides specialized services to other branches of the division. The branch is responsible for the development, monitoring and maintenance of design standards and guidelines for provincial parks and recreation areas; a cost estimating system and services; and the department's facility replacement program. Specialized technical services and sign services for parks and recreation areas are also provided, with emphasis placed on contracting through the private sector.

6.2 Overview

The majority of the provincial park and recreation area design standards and guidelines were completed during the year, including components of architectural, landscape architectural, engineering, horticultural and sign standards and standard designs. Work continued toward the finalization of the division cost estimating system, completion of the facility replacement program and the maintenance of these systems.

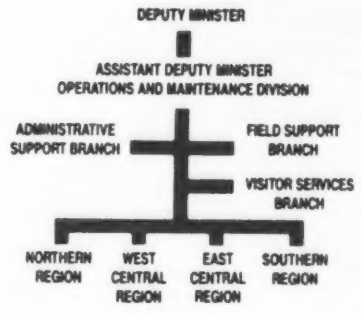
The branch has undertaken much of its work with the assistance of private sector consultants. As well, the branch continued to provide support through the provision of professional services in the fields of architecture, landscape architecture, horticulture, engineering and resource analysis.

Legal land surveys and other surveying services, large and small scale topographical maps, photographic mosaics and aerial photography for provincial parks and provincial recreation areas were also provided. A variety of graphic design products, special use maps and other specialty products were created.

The branch continued with the planning, design, fabrication and installation of different types of informational and directional signs for provincial parks and other recreational lands administered by the department.

Operations and Maintenance

Operations and Maintenance Division



1.0 INTRODUCTION

The division is responsible for the operation, maintenance and conservation of designated provincial parks, provincial recreation areas and wilderness areas for the enjoyment and safety of visitors.

The division manages and carries out the day-to-day operation and maintenance of 58 provincial parks, 62 provincial recreation areas and three wilderness areas.

These provincial parks and provincial recreation areas are maintained and operated by a permanent staff of park rangers, visitor services officers and maintenance and trade personnel. These staff are supplemented by seasonally-hired employees during periods of high public use. Regional office personnel provide support to park programs throughout the province in visitor services, resource management, trades activities, financial management and administration.

2.0 OVERVIEW

Alberta's provincial parks and provincial recreation areas offered 9,393 campsites for visitor use during the year and hosted more than 1.48 million individual camping nights (defined as one person camping one night), by Albertans and out-of-province visitors. In addition, an estimated 2.63 million visits were accommodated through day use facilities managed by the division.

Major emphasis has been placed on the delivery of quality service to provincial parks and provincial recreation area visitors. Recent initiatives include:

- expansion of the Campground Host Program;
- expansion of the Campground Reservation System to include 39 parks;
- improved visitor and vehicle attendance counts;
- increased emphasis on the tourism aspect of park use;
- implementation of several volunteer programs;
- promotion of under-utilized parks;
- improved management information systems; and
- research, review and development of legislation.

The division continued to strive to improve delivery of programs through evaluation and streamlining of the campsite reservation and self-registration systems and initiation of a marketing study on park users.

Among private sector initiatives successfully pursued as part of division activities were the provision of boat rental concessions and sail board rental and lesson concessions and the development of several new fast food concessions.

3.0 ADMINISTRATIVE SUPPORT BRANCH

3.1 Introduction

The branch provides administrative and financial support services to division management, the Field Support Branch, the Visitor Services Branch and four Regional Offices, coordinating these services where divisional need requires.

3.2 Overview

In 1985-86, the branch provided the required administrative support facilities and services for the division. The branch developed a divisional directive for contracted services, assisted in the development of a policy on refunds for unused portions of camping

fees and continued to play a major role in coordinating and developing departmental policies and procedures.

In 1985, the branch coordinated the Summer Temporary Employment Program and the Priority Employment Program for the division. For the department, the branch coordinated the Environment Employment Program which is administered through the Department of Manpower.

4.0 FIELD SUPPORT BRANCH

4.1 Introduction

The Field Support Branch provides research and consultation services to the assistant deputy minister and the four regional offices, in three primary program areas: maintenance services; security services; and resource management. In addition, support is provided for some aspects of the visitor services program.

The branch is organized into four sections of professional and/or technical expertise: Operational Planning; Maintenance Engineering; Security Services; and, Equipment and Materials.

4.2 Overview

The branch's major accomplishments included the improvement of the divisional management information systems through a new park user statistics collection system, and the updating of the facility and services inventory.

The branch was responsible for the review of current legislation, and the research and development of new legislation, policy and procedure. Responsibilities also included the evaluation and revision of systems including those for campsite reservation and self-registration.

The branch coordinated in-house training on security, enforcement and enforcement safety aimed at delivering safe, enjoyable recreation environments. The branch also developed and implemented an electronic system of recording and evaluating security related statistics.

In addition, the branch had major involvement in coordinating the implementation of a formal equipment management system, and an electronic data collection system that is used to compile operational costs of equipment and analyze data for management information purposes.

5.0 VISITOR SERVICES BRANCH

5.1 Introduction

The Visitor Services Branch is responsible for coordinating public information offered at provincial parks and recreation areas. Public information includes interpretive education and visitor orientation.

5.2 Overview

The branch emphasized improvement in public services without increases in operational costs. New marketing initiatives were undertaken and more emphasis was placed on tourism promotion.

Accomplishments included the implementation of a management information system designed to improve planning and evaluation of visitor-oriented programs and directly measure visitor satisfaction. The branch also implemented several volunteer programs in parks which provide direct public services. Most notable was the Campground Host Program. Learning Resources Manual production was extended to ensure that educational groups can access and use parks throughout the province without the need for provincial park staff leaders.

Standard designs for signs were established to ensure that production costs can be kept as low as possible.

Marketing activities included a pilot study at Fish Creek Provincial Park. A marketing approach was initiated at the park and evaluated for its acceptability and benefits. The pilot marketing study successfully met its objectives. Similarly, more emphasis was placed on promotion of under-utilized parks in the system — primarily through press interviews and prepared media releases.

Audio-visual programs, displays and signs were produced for placement throughout the system. Although emphasis was placed on visitor orientation, a large display for the visitor centre at Cypress Hills was also produced.

6.0 NORTHERN REGION

6.1 Introduction

The Northern Region of the Operations and Maintenance Division administers 12 provincial parks, nine recreation areas and one provincial historical recreation area. The regional office is located in the town of Valleyview.

6.2 Overview

A major fire hazard reduction program was initiated through contract with the private sector to log a section of Moonshine Lake Provincial Park. The program was undertaken to minimize degradation of the site by employing horse logging techniques and to encourage rapid regeneration of the forest cover.

The region, in cooperation with Alberta Culture, hosted Unchaga Day at Dunvegan Recreation Area and Historic Site. At Hilliard's Bay Provincial Park numerous interpretative events were hosted during Agriculture Week.

Saskatoon Island Provincial Park was closed for the camping season due to redevelopment activities. The park is expected to reopen for public use in summer, 1986.

The region continued to contract with the private sector for the provision of sewage disposal, pesticide application, janitorial services, caretaking, campground maintenance, garbage disposal and lawn and horticultural maintenance.

7.0 WEST CENTRAL REGION

7.1 Introduction

The West Central Region of the Operations and Maintenance Division administers 14 provincial parks, seven provincial recreation areas and three wilderness areas. The regional office is located in the town of Rimbey.

7.2 Overview

The private sector continued to be involved in program delivery in the region. Contracts were awarded for painting, plumbing, carpentry, mechanical repairs, heavy equipment work, janitorial services, grass cutting, campsite and beach maintenance and solid waste removal.

Volunteers were also involved in regional operations, assisting with program development at Shannon Terrace Environmental Education Centre and through the Campground Host Program at Jarvis Bay and Crimson Lake Provincial Parks.

Other major activities included horticultural maintenance, landscape reclamation at several parks, an improved preventive maintenance program for all facilities, roads and equipment, park information programs, forest management to encourage regeneration, water quality monitoring, and energy conservation strategies. Regional staff were again involved in the coordination and delivery of the Federal/Provincial Park Officers' Course at Hinton. A discussion paper on Wilderness Areas Management and a resource management plan for Wabamun Lake were completed.

New initiatives included implementation of a regional accident prevention plan, implementation of a marketing strategy for Fish Creek, a study to improve aquatic conditions in Sikome Lake, a prairie falcon re-introduction program at Fish Creek, and delivery of interpretive events at Pembina River.

8.0 EAST CENTRAL REGION

8.1 Introduction

The East Central region of the Operations and Maintenance Division administers 16 provincial parks and 32 provincial recreation areas. The regional office is located in the town of Lac La Biche.

8.2 Overview

The former Vermilion CNR station was moved into Vermilion Provincial Park as a joint project between the town of Vermilion and the department. The region hosted a Western Canadian Masterski cross-country ski competition on the trails of Vermilion Provincial Park.

The development of the Blackfoot Grazing Reserve for recreational/grazing use continued in 1985-86. Major work focused on the program/ administration/planning for the future operation of the recreation area.

Contracting for services with the private sector continued and included sewage disposal, solid waste disposal, janitorial services, caretaking, law and horticultural maintenance. The private sector was used extensively to assist in controlling the forest tent caterpillar and spruce budworm infestations in several parks.

As part of the division's Campground Host Program, the region undertook a very successful project at Fork Lake Recreation Area.

9.0 SOUTHERN REGION

9.1 Introduction

The Southern Region of the Operations and Maintenance Division administers 16 provincial parks and 14 provincial recreation areas. The regional office is located in the town of Vulcan.

9.2 Overview

Various maintenance service contracts were undertaken by the private sector involving sewage

pump-out, gravel placement, water hauling, painting, tree pruning, solid waste disposal and grounds maintenance activities.

Environment Employment Program crews assisted with several resource management projects while providing local employment opportunities.

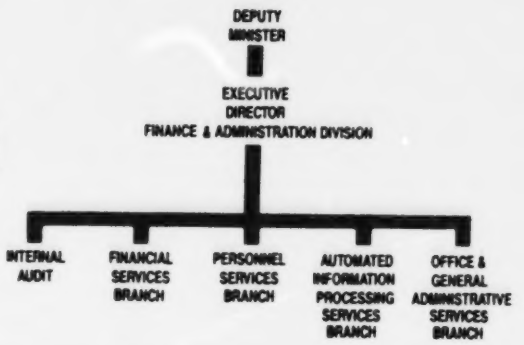
A proposed development plan for the Elkwater Townsite in Cypress Hills Provincial Park was completed and presented for public response. It is expected the plan will be approved in 1986.

The development of a firehall at Cypress Hills Provincial Park resulted from a joint fire protection agreement between the M.D. of Cypress No. 1 and the Department of Recreation and Parks.

Cypress Hills Provincial Park's pine beetle control program, begun in 1981, was successfully concluded this year. A lower level monitoring system will be initiated to ensure that reinfestation does not occur.

Finance and Administration

Finance and Administration Division



1.0 INTRODUCTION

The Finance and Administration Division provides support to department management in the effective utilization of human resources, the development and maintenance of department legislation and regulations; financial planning and budgeting; the development and maintenance of office and automated information systems, and the provision of general administrative support.

The division is also responsible for implementing various government-wide systems at the department level. This includes responsibility for such matters as the development and review of financial systems; disbursement, revenue and assets accounting; pay and benefits administration; position classification; and various aspects of the employee relations and occupational health and safety programs.

2.0 OVERVIEW

During 1985-86, a review of department support services and a subsequent reorganization was undertaken in order to improve operational efficiency of the division, and to establish the appropriate infrastructure to accommodate the planned implementation of M.S.A. in April, 1986. Division services were grouped functionally into four major branches: Financial Services; Personnel Services; Automated Information Processing Services; and Office and General Services.

3.0 FINANCIAL SERVICES BRANCH

3.1 Introduction

Financial Services are provided within the context of three sub-functions: financial systems; budget planning and management; and processing and accounting.

The Financial Systems function includes responsibilities assigned to the department senior financial officer respecting the design, implementation and monitoring of department financial systems. Services, excluding Internal Audit, are provided through the Financial Control Section of the Financial Services Branch. The department internal auditor reports directly to the senior financial officer.

The Financial Planning and Management Section provides support to department managers in the development and documentation of annual budgets. The unit also assists in the analysis, forecasting and monitoring of expenditures.

The Financial Operations Section is responsible for pre-audit, processing and accounting of disbursements; the administration of revenue, insurance and securities; and the maintenance of trusts and assets. The section also administers the department Pay and Benefits program.

3.2 Overview

Aside from ongoing activities related to the budget, pre-audit, processing and accounting functions, activities of the Financial Services Branch focussed on the review of department financial systems; continued documentation of financial policy and procedures; the redefinition of process to accommodate M.S.A.; and the development of financial instruments and user-support materials related to contract administration. Several systems and compliance audits were also carried out with generally positive results.

4.0 PERSONNEL SERVICES BRANCH

4.1 Introduction

The Personnel Services Branch provides support in human resource planning, staff development and training and re-deployment. As well, the branch is responsible for the implementation of government-wide programs related to classification, recruitment and selection; employee relations; management and employee performance appraisal; and occupational health and safety. The branch also coordinates department input to special employment programs.

4.2 Overview

In 1985-86, the branch responded to organizational changes in two divisions by providing support and assistance in reclassification and recruitment. With the implementation of a new Master Agreement (November 1985), briefing sessions were provided to familiarize managers and supervisors with the contract changes. Departmental input was also coordinated for the upcoming round of collective bargaining. Staff development activities, which continued to focus on managerial and supervisory retraining and development, saw the introduction of a skills-based program of group leadership and team-oriented problem-solving. An evaluation was completed of departmental performance appraisal systems and systems changes were formally introduced. Safety education and training emphasized proper procedures to be used in hazardous operations and hazardous chemical control. Further reductions were recorded in accidental injuries among departmental employees.

5.0 AUTOMATED INFORMATION PROCESSING SERVICES BRANCH

5.1 Introduction

The Automated Information Processing Services Branch provides information services support in the areas of electronic data processing systems and office automation.

5.2 Overview

During 1985-86, the branch provided ongoing services related to the planning, development, maintenance and support of mainframe and micro-computer systems. Major systems were developed and/or enhanced to estimate the department's capital budget facility replacement requirements on a 20-year cycle, to monitor and report on the Community Recreation and Culture Grant Program and to inventory community recreation facilities and provincial recreation areas.

A series of systems were developed for the Olympic Secretariat to provide information related to the status of contracts, to assist in the distribution of Olympics-related information, to maintain an inventory of consultants and to catalogue slides.

The branch also played a pivotal role in the move toward end-user computing with the provision of support to micro-computer users within the department.

6.0 OFFICE AND GENERAL ADMINISTRATIVE SERVICES BRANCH

6.1 Introduction

The Office and General Administrative Services Branch provides support in the design, development and implementation of office systems; records management, the acquisition and maintenace of office accommodation and equipment; and the provision of office supplies, mail and messenger services. As well, the branch provides general administrative support through the maintenance of systems related to assets control; building security and parking; payroll cheque distribution, C.V.S. vehicle acquisition, the development and distribution of administrative policy and procedures, and the distribution of financial reports. The branch is also responsible for the administration of the department library.

6.2 Overview

The Office and General Administrative Services Branch was established in January, 1986 with the transfer of a number of non-financial administrative functions from the Financial Services Branch. Prior to the establishment of the branch, office systems resource personnel were heavily involved in the Review of Department Support Services which led to the reorganization. Following reorganization, activity beyond the provision of basic services centered on the refinement of branch service delivery mechanisms and the establishment of M.S.A. centre codes relative to payroll cheque distribution, vehicle expenditure and fixed assets.

Appendices

Legislation and Regulations: 1985-86

There were no legislative changes in 1985/86. However, the following regulations were passed under the Provincial Parks Act:

The Disposition Regulations (Alberta Regulation 241/77) were amended by Alberta Regulation 235/85. The amended change provided the minister more flexibility in requiring security deposits for dispositions.

The Fees Regulation (Alberta Regulation 301/83) was amended by Alberta Regulation 103/85. The amendment added the General Fees section to the Fees Regulation where previously General Fees were part of the General Regulations under the Provincial Parks Act.

The Section 7.1 Declaration Regulation (Alberta Regulation 157/85 and 75/86) amendments changed time frames and deleted areas of land from the regulation.

Recreation Grants: 1985-86

TYPE	NUMBER	DOLLAR AMOUNT (in thousands)
Community Recreation/Cultural Grant Program	2,754	47,243.1
Provincial Recreation/ Sport Association Development	228	2,173.3
Special Grants (Minister)	8	19.5
Discover Alberta	29	14.6
Regional Games	17	390.0
Hosting	36	200.0
Team Training and Selection	36	136.0
Fitness	18	194.0
Recreation for the Disabled	54	420.9
Outdoors Alberta	1	91.9
Trail Development	8	30.0
International Sport Exchanges	5	120.0
Alberta Sport Council - Operating	1	172.3
Recreation, Parks and Wildlife Foundation - Operating	1	83.3
Special Projects	34	75.1
Community Leadership Development	7	14.3
Urban Parks - Capital (A.H.S.T.F.)	71	19,797.3
Urban Parks - Operating	5	2,933.7
Recreation Areas - Capital	31	1,500.0
Recreation Areas - Operating	48	697.2
Municipal Parks - Operating	33	50.0
Capital City Park - Operating	1	2,198.9
TOTALS	3,426	$78,555.4

Department Revenue Summary 1985-86

TYPE	DOLLAR AMOUNT
Fees, Licenses and Permits	
CAMPING FEES	
- Department of Recreation and Parks	$ 986,570
- Kananaskis Country	286,531
DISPOSITION FEES	
- Department of Recreation and Parks	139,115
- Kananaskis Country	1,458
WILLIAM WATSON LODGE	26,268
OUTDOOR RECREATION CENTRE FEES (Blue Lake Centre)	92,194
RECREATION DEVELOPMENT FEES	875
MISCELLANEOUS FEES	
- Department of Recreation and Parks	12,249
- Kananaskis Country	1,313
Other Revenue	
CONCESSION REVENUE	
- Department of Recreation and Parks	108,983
- Kananaskis Country	107,717
UTILITIES	
- Department of Recreation and Parks	42,149
- Kananaskis Country	274
RENTALS (Housing and Accommodation)	
- Department of Recreation and Parks	155,167
- Kananaskis Country	20,770
OTHER MISCELLANEOUS	64,485
	$2,046,118

Provincial Parks and Provincial Recreation Areas Campsite Statistics: 1981-1985

	NUMBER OF CAMPSITES				
	1981	1982	*1983	*1984	*1985
Provincial Parks	6,436	6,995	7,208	8,114	7,877
Recreation Areas	—	3,662	3,841	3,909	3,909
TOTALS	6,436	10,657	11,049	12,023	11,786

*(Statistics include Kananaskis Country)

NOTE: The difference between campsite figures for 1984 and 1985 is based upon the closure of Bragg Creek Provincial Park to camping, as well as campground reconstruction and the conversion of some random campsites to designated campsites.

Capital Development Expenditures: 1985-86

The following listing describes the major capital expenditures for project work undertaken during the 1985-86 fiscal year for each budget element.

UPGRADING PROJECTS: $3,452,916

SIR WINSTON CHURCHILL
Planning and design for park upgrading.

GARNER LAKE
Check-in station, sewage dumping station, site furnishings and landscaping.

BIG KNIFE
Horticultural establishment program.

LOWER MANN LAKE
Horticultural maintenance program.

TOLMAN BRIDGE
Planning and design for park upgrading.

TRAVERS DAM
Planning and design for park upgrading.

BONNIE LAKE
Site furnishing, landscaping, and horticulture maintenance program.

WABAMUN LAKE
Detail design of the major day use parking area, the boat launch and the upgrading of the existing piers.

MOONSHINE LAKE
Improvements to the sewage lagoon access road.

SASKATOON ISLAND
New office, group use shelters and changehouse.
Landscape construction and site furnishings.

THUNDER LAKE
Preliminary design for the proposed upgrading project.

CRIMSON LAKE
Design for campground road realignment and new trailer dumping station.

HASSE LAKE
Horticulture maintenance and landscaping.

WILLIAMSON
Day use area upgrading with pressurized water system, new boat launch, new parking lots, site furnishings, group use shelter, toilet building and changehouse.

FLOATINGSTONE LAKE
Roadworks, toilet building construction, well development and site furnishings.

YOUNG'S POINT
Preliminary and detailed design for roadworks, picnic area and beach improvements, group campground and boat beaching areas.

LONG LAKE
Redevelopment of three campgrounds and main day use area, boat launch, shoreline trail, landscaping and site furnishings, group use shelters, boat rental building, check-in station and double combination toilets.

LITTLE FISH LAKE
Monitoring of water quality.

FORK LAKE
Survey and mapping.

FRANCHERE BAY
Planning and design for upgrading projects.

PARK LAKE
Development of an upgrading plan for the parks.

ROCHON SANDS
Detailed design work. Stockpiling of gravel, as well as clearing and grubbing for campground, day use area and road.

LUNDBRECK FALLS
Horticulture maintenance and landscaping.

RENOVATION PROJECTS: $245,634

STRATHCONA SCIENCE PARK
Monitoring of unstable slopes and modifications to T-Bar lifts.

ASPEN BEACH
Construction of water booster pump station and sewage works.

MAJOR REPLACEMENT: $1,955,350

Expenditures involved replacement or repair of specific facilities system-wide where funding was not part of upgrading or renovation projects. Work included installation of 41 vault toilet buildings, seven picnic shelter buildings, two changehouses, utility system upgrading and improvement of parks and provincial recreation areas up to current parks standards.

PARK CONSTRUCTION AND REDEVELOPMENT: $277,743

CYPRESS HILLS
Upgrade Battle Creek Campground, repair Reesor Lake boardwalk and repair flood damage in Lower Graburn Campground.

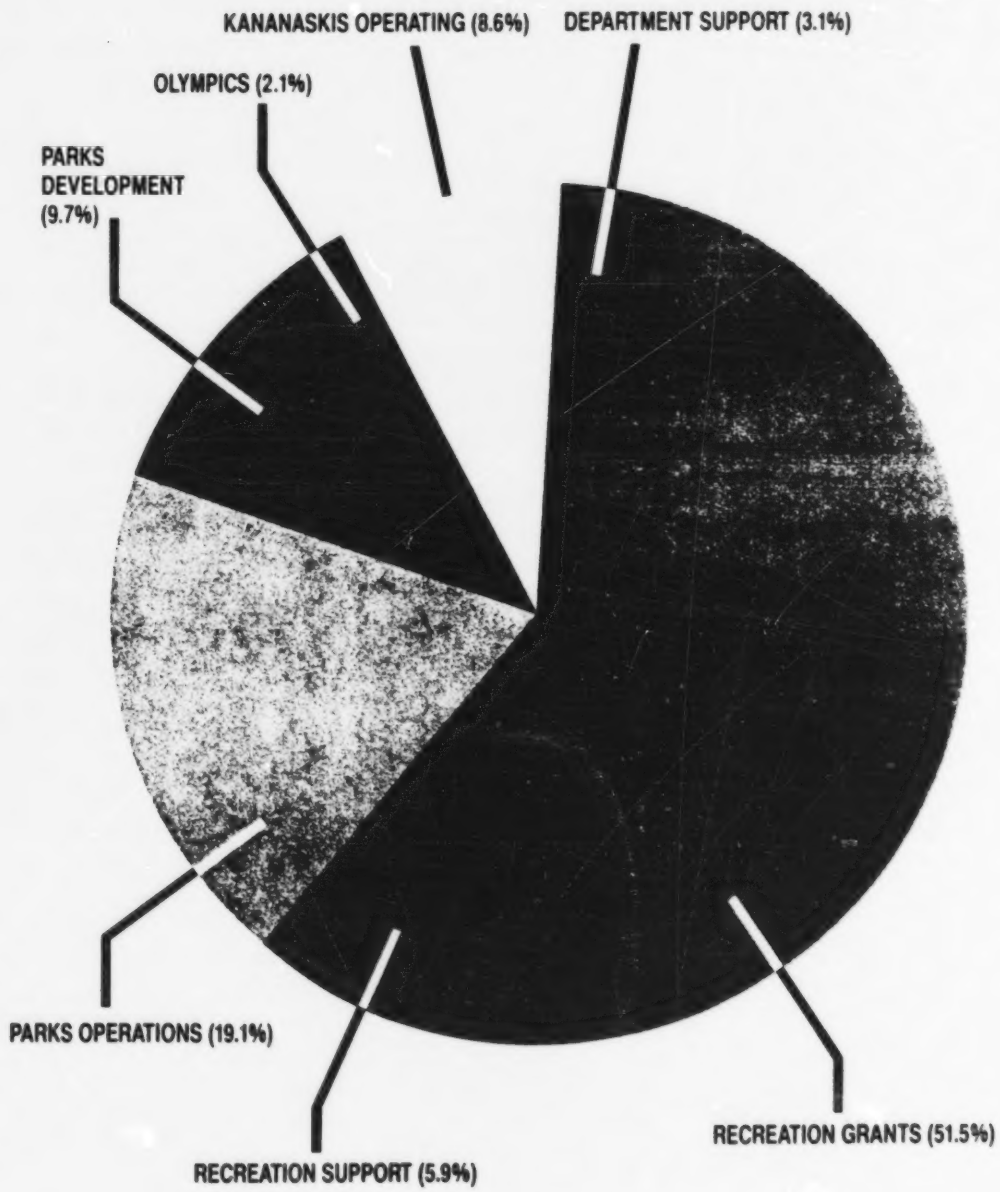
WHITNEY LAKES
Modifications to waterworks system and horticulture maintenance.

DILLBERRY LAKE
Double wide boat launch.

HILLIARD'S BAY
Construction of water storage, treatment and distribution system.

KINBROOK ISLAND
Horticulture maintenance.

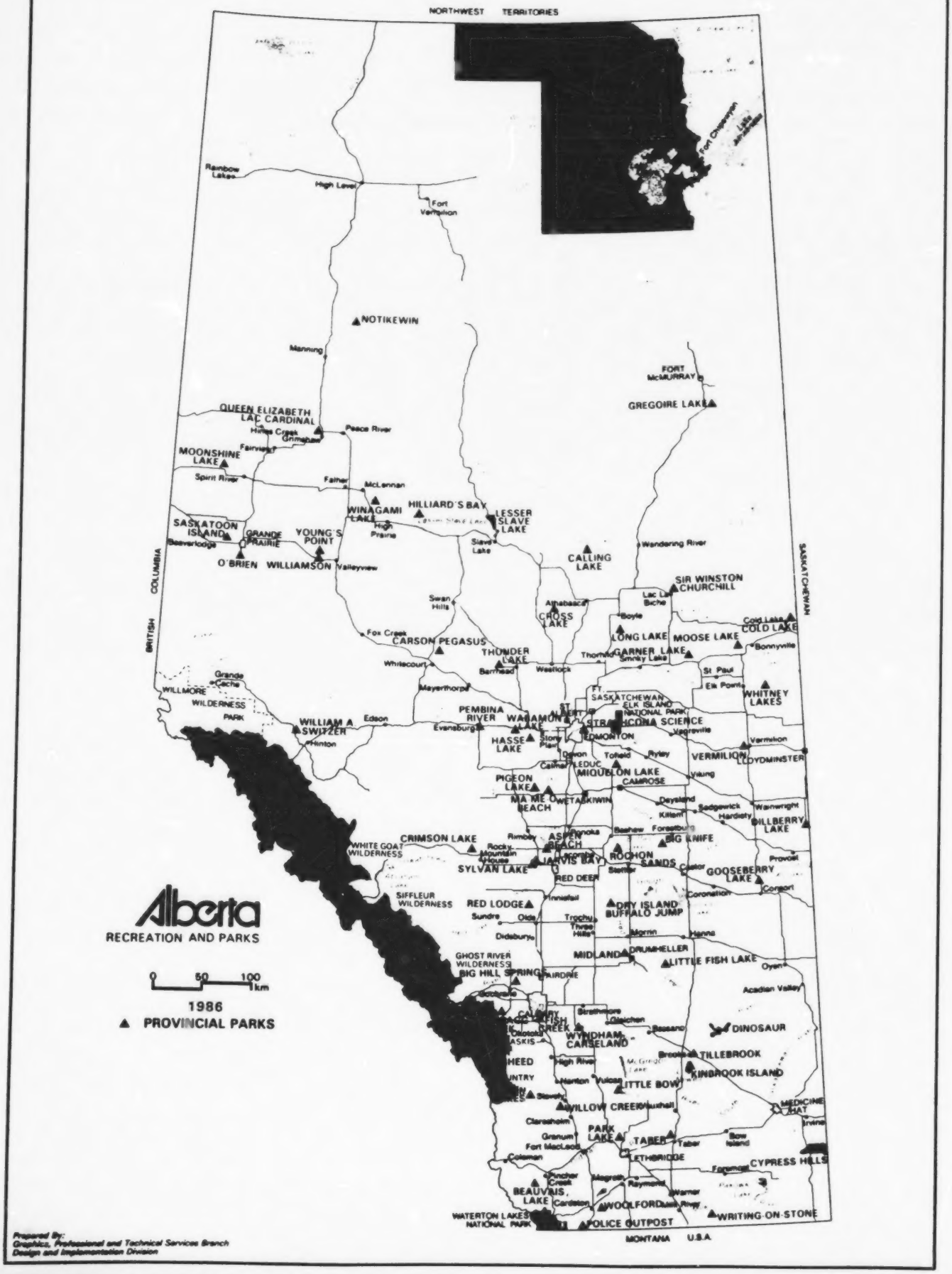
General Revenue Fund Expenditures: 1985-86



General Revenue Fund

Summary of Sub-Program Transactions for the Year Ended March 31, 1986

	1985-86 Estimates	Salary Contingency	Transfers In	Transfers Out	Total Funds Available	Total Expended	Surplus (Deficit)	% Surplus (Deficit)
DEPARTMENT SUPPORT VOTE 1								
1.0.1 Minister's Office	204,146	839			204,985	194,760	10,225	5.0
1.0.2 Deputy Minister's Office	257,206	4,499		14,300	247,405	232,169	15,236	6.2
1.0.3 Administrative Support	429,877	15,868	53,920		499,665	486,397	13,268	2.7
1.0.4 Finance	1,161,109	28,799		11,000	1,178,908	1,109,267	69,641	5.9
1.0.5 Personnel Services	423,202	14,243	17,000		454,445	436,449	17,996	4.0
1.0.6 Systems Development	754,788	14,136		55,620	713,304	676,826	36,478	5.1
1.0.7 Public Communications	79,116	653	10,000		89,769	76,212	13,557	15.1
1.0.8 Planning Secretariat	279,799	10,571			290,370	278,576	11,794	4.1
Total Vote 1	3,589,243	89,608	80,920	80,920	3,678,851	3,490,656	188,195	5.1
RECREATION DEVELOPMENT VOTE 2								
2.1 Program Support	1,017,661	21,209			1,038,870	972,414	66,456	6.4
2.2 Financial Assistance	61,360,497	4,568			61,365,065	59,006,116	2,358,949	3.8
2.3 Community Recreation Development	996,611	17,396			1,014,007	989,535	24,472	2.4
2.4 Recreation Program Development	2,588,872	44,189			2,633,061	2,547,092	85,969	3.3
2.5 Regional Recreation Consultation	2,059,594	46,893			2,106,487	2,007,164	99,323	4.7
Total Vote 2	68,023,235	134,255	0	0	68,157,490	65,522,321	2,635,169	3.9
PROVINCIAL PARKS VOTE 3								
3.1 Operations and Maintenance	22,362,230	251,515			22,613,745	21,847,764	765,981	3.4
3.2 Design and Implementation	5,034,701	111,781			5,146,482	5,145,901	581	0
3.3 Parks - Reconstruction	6,509,000	1,059		101,000	6,409,059	5,653,900	755,159	11.8
3.4 Parks - Construction & Redevelopment	200,000		101,000		301,000	277,745	23,256	7.7
Total Vote 3	34,105,931	364,355	101,000	101,000	34,470,286	32,925,310	1,544,977	4.5
XV OLYMPIC WINTER GAMES 1988 VOTE 4								
4.1 Capital Development Coordination	738,149	2,805			740,954	561,720	179,234	24.2
4.2 Alpine Venue	0				0	0	0	
4.3 Nordic Venues	10,000				10,000	0	10,000	100.0
4.4 University of Calgary Venue	2,000,000				2,000,000	1,850,000	150,000	7.5
4.5 Operations	65,265				65,265	35,494	29,771	45.6
Total Vote 4	2,813,414	2,805	0	0	2,816,219	2,447,214	369,005	13.1
KANASKIS COUNTRY VOTE 5								
5.1 Program Support	1,231,796	11,593	171,000		1,414,389	1,308,503	105,886	7.5
5.2 Recreation Services	3,879,402	39,737		141,000	3,778,139	3,648,641	129,498	3.4
5.3 Facility Development & Maintenance	4,966,529	36,062		30,000	4,972,591	4,817,250	155,341	3.1
Total Vote 5	10,077,727	87,392	171,000	171,000	10,165,119	9,774,394	390,725	3.8
DEPARTMENT TOTALS	118,609,550	678,415	352,920	352,920	119,287,965	114,159,895	5,128,071	4.3


NORTHWEST TERRITORIES
Fort Chipewyan
Lake Athabasca
Rainbow Lake
High Level
Fort Vermilion
NOTIKEWIN
Manning
FORT McMURRAY
GREGOIRE LAKE
QUEEN ELIZABETH
LAC CARDINAL
Hines Creek
Grimshaw
Peace River
Fairview
MOONSHINE LAKE
Spirit River
Father
McLennan
WINAGAMI LAKE
HILLIARD'S BAY
LESSER SLAVE LAKE
High Prairie
Slave Lake
SASKATOON ISLAND
Beaverlodge
GRANDE PRAIRIE
YOUNG'S POINT
O'BRIEN
WILLIAMSON
Valleyview
CALLING LAKE
Wandering River
SIR WINSTON CHURCHILL
Lac La Biche
Athabasca
CROSS LAKE
Boyle
Cold Lake
COLD LAKE
LONG LAKE
MOOSE LAKE
Bonnyville
Swan Hills
Fox Creek
CARSON PEGASUS
THUNDER LAKE
GARNER LAKE
Smoky Lake
St. Paul
Elk Point
Whitecourt
Barrhead
Westlock
Mayerthorpe
WHITNEY LAKES
Grande Cache
WILLMORE WILDERNESS PARK
PEMBINA RIVER
WAGAMON LAKE
ST. ALBERT
SASKATCHEWAN
ELK ISLAND NATIONAL PARK
STRATHCONA SCIENCE
WILLIAM A. SWITZER
Edson
Hinton
Evansburg
HASSE LAKE
Stony Plain
EDMONTON
Vegreville
Vermilion
VERMILION
LLOYDMINSTER
Devon
Tofield
Ryley
Calmar
LEDUC
MIQUELON LAKE
CAMROSE
Viking
PIGEON LAKE
MA-ME-O BEACH
WETASKIWIN
Daysland
Sedgewick
Killam
Hardisty
Wainwright
BILLBERRY LAKE
CRIMSON LAKE
WHITE GOAT WILDERNESS
Rimbey
Rocky Mountain House
ASPEN BEACH
Bashaw
Forestburg
BIG KNIFE
JARVIS BAY
ROCHON SANDS
Castor
Provost
SYLVAN LAKE
RED DEER
GOOSEBERRY LAKE
Coronation
Consort
SIFFLEUR WILDERNESS
RED LODGE
Innisfail
Sundre
Olds
DRY ISLAND BUFFALO JUMP
Trochu
Three Hills
Didsbury
Morrin
Hanna
MIDLAND
DRUMHELLER
LITTLE FISH LAKE
Oyen
GHOST RIVER WILDERNESS
BIG HILL SPRINGS
AIRDRIE
Acadian Valley
Strathmore
Gleichen
DINOSAUR
FISH CREEK
WYNDHAM CARSELAND
Bassano
TILLEBROOK
HEED
High River
KINBROOK ISLAND
Nanton
Vulcan
LITTLE BOW
MEDICINE HAT
WILLOW CREEK
Claresholm
Granum
Fort MacLeod
PARK LAKE
TABER
Bow Island
LETHBRIDGE
Coleman
CYPRESS HILLS
Pincher Creek
Magrath
Raymond
Warner
BEAUVAIS LAKE
Cardston
WOOLFORD
Milk River
WATERTON LAKES NATIONAL PARK
POLICE OUTPOST
WRITING-ON-STONE
MONTANA U.S.A.
BRITISH COLUMBIA
SASKATCHEWAN
Alberta
RECREATION AND PARKS
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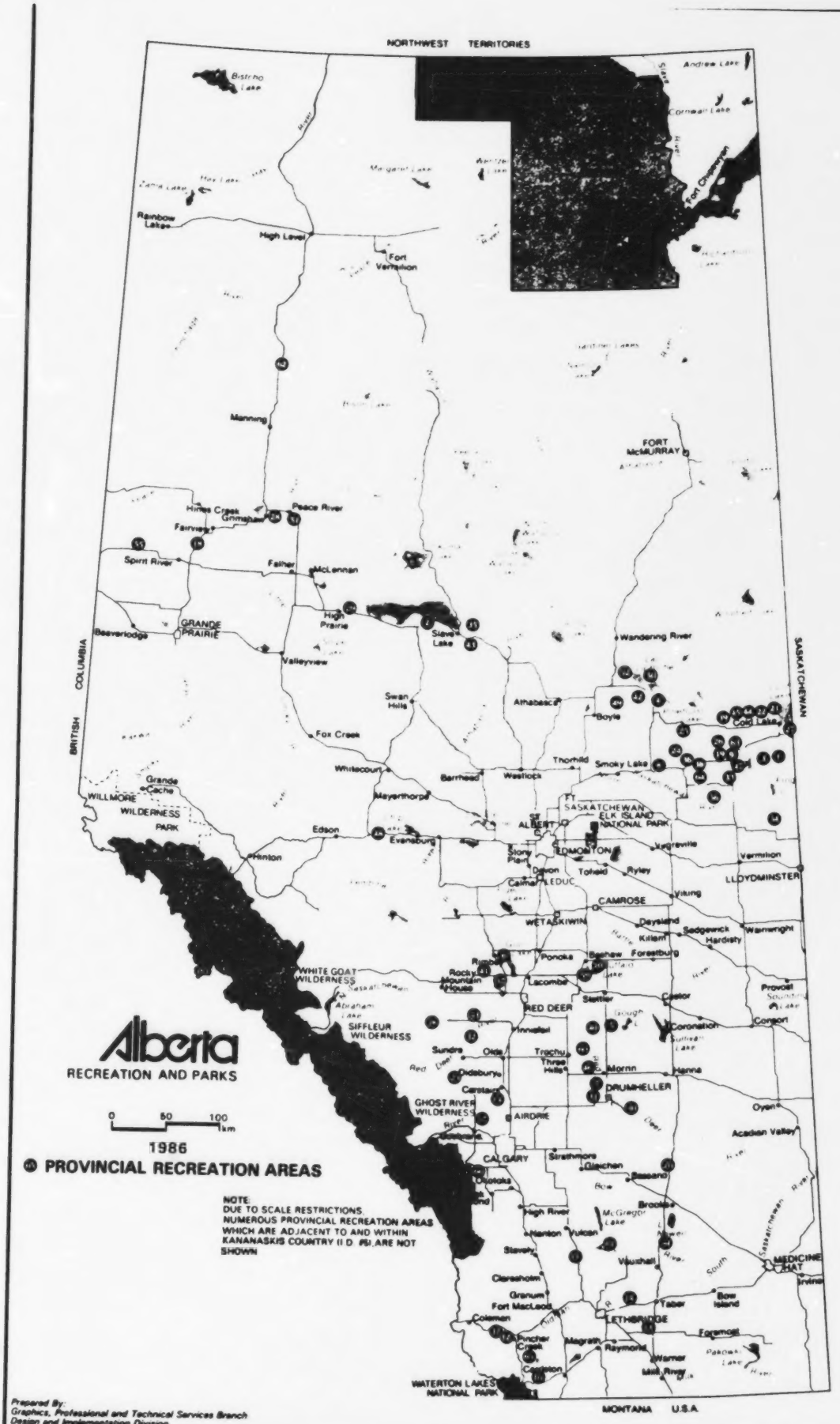
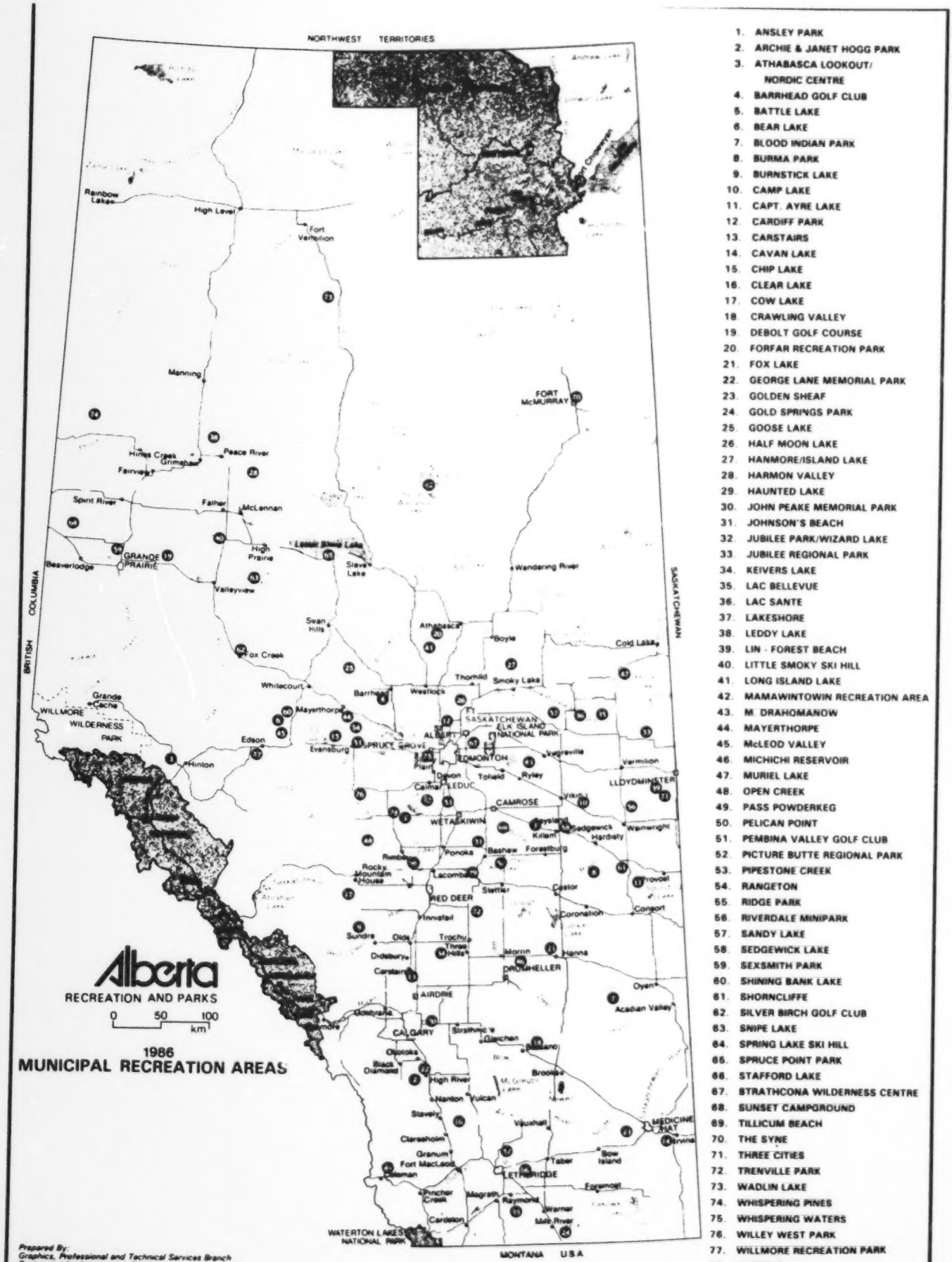
1986
▲ PROVINCIAL PARKS
Prepared By:
Graphics, Professional and Technical Services Branch
Design and Implementation Division



1. Angling Lake
2. Assineau River
3. Bear Trap Lake
4. Beaver Lake
5. Big Valley
6. Birch Bay
7. Bleriot Ferry
8. Bonnie Lake
9. Bonnyville Beach
10. Buffalo Lake
11. Carmangay
12. Castle River
13. Chin Coulee
14. Chin Lakes
15. Cremona
16. Crooked Creek
17. Dog Pound Creek
18. Dunvegan
19. Eastbourne
20. Emerson Bridge
21. English Bay
22. Ethel Lake
23. Fallen Timber
24. Floating Stone Lake
25. Fork Lake
26. Franchere Bay
27. Frenchman's Bay
28. Grimshaw
29. High Prairie
30. Hoodoos
31. Horseshoe Canyon
32. James River Bridge
33. Kehiwin
34. Lea Park
35. Lesser Slave River
36. Lower Mann Lake
37. Lundbreck Falls
38. Mallaig
39. Manatokan
40. McKenzie Crossing
41. Medicine River
42. Misawawi Lake
43. Mitsue
44. Moore Lake East
45. Moore Lake West
46. Morrin Bridge
47. Muriel Lake
48. Nojack
49. North Buck Lake
50. Owl River
51. Peace River
52. Plamondon Beach
53. Raven
54. Scandia
55. Silver Valley
56. Stony
57. Sun Haven
58. Tay River
59. The Narrows
60. Tolman Bridge
61. Travers Dam
62. Twin Lakes
63. Vezeau
64. Vincent
65. Yarrow Creek
66. Brown-Lowery



1. ANSLEY PARK
2. ARCHIE & JANET HOGG PARK
3. ATHABASCA LOOKOUT/ NORDIC CENTRE
4. BARRHEAD GOLF CLUB
5. BATTLE LAKE
6. BEAR LAKE
7. BLOOD INDIAN PARK
8. BURMA PARK
9. BURNSTICK LAKE
10. CAMP LAKE
11. CAPT. AYRE LAKE
12. CARDIFF PARK
13. CARSTAIRS
14. CAVAN LAKE
15. CHIP LAKE
16. CLEAR LAKE
17. COW LAKE
18. CRAWLING VALLEY
19. DEBOLT GOLF COURSE
20. FORFAR RECREATION PARK
21. FOX LAKE
22. GEORGE LANE MEMORIAL PARK
23. GOLDEN SHEAF
24. GOLD SPRINGS PARK
25. GOOSE LAKE
26. HALF MOON LAKE
27. HANMORE/ISLAND LAKE
28. HARMON VALLEY
29. HAUNTED LAKE
30. JOHN PEAKE MEMORIAL PARK
31. JOHNSON'S BEACH
32. JUBILEE PARK/WIZARD LAKE
33. JUBILEE REGIONAL PARK
34. KEIVERS LAKE
35. LAC BELLEVUE
36. LAC SANTE
37. LAKESHORE
38. LEDDY LAKE
39. LIN - FOREST BEACH
40. LITTLE SMOKY SKI HILL
41. LONG ISLAND LAKE
42. MAMAWINTOWIN RECREATION AREA
43. M. DRAHOMANOW
44. MAYERTHORPE
45. McLEOD VALLEY
46. MICHICHI RESERVOIR
47. MURIEL LAKE
48. OPEN CREEK
49. PASS POWDERKEG
50. PELICAN POINT
51. PEMBINA VALLEY GOLF CLUB
52. PICTURE BUTTE REGIONAL PARK
53. PIPESTONE CREEK
54. RANGETON
55. RIDGE PARK
56. RIVERDALE MINIPARK
57. SANDY LAKE
58. SEDGEWICK LAKE
59. SEXSMITH PARK
60. SHINING BANK LAKE
61. SHORNCLIFFE
62. SILVER BIRCH GOLF CLUB
63. SNIPE LAKE
64. SPRING LAKE SKI HILL
65. SPRUCE POINT PARK
66. STAFFORD LAKE
67. STRATHCONA WILDERNESS CENTRE
68. SUNSET CAMPGROUND
69. TILLICUM BEACH
70. THE SYNE
71. THREE CITIES
72. TRENVILLE PARK
73. WADLIN LAKE
74. WHISPERING PINES
75. WHISPERING WATERS
76. WILLEY WEST PARK
77. WILLMORE RECREATION PARK
78. WINFIELD